A Study of Comparing the Quality Characteristic Categorized Method Based on Kano Model of Customer Satisfaction

何啟彰、陳偉星

E-mail: 9808071@mail.dyu.edu.tw

ABSTRACT

In recent years, the adaptation of Customer Relationship Management (CRM) has been recognized as an important tool to improve customer satisfaction by most enterprises. Customer satisfaction is one of the most representative indexes which can be influenced by the product or service performance. Most enterprises will perform customer satisfaction surveys and measure the product or the service performance and overall satisfaction. However, it is important to know the critical drivers of product or service performance which have great impact on the overall customer satisfaction. Kano model is the most well-known methodology to study the impact based on the categorized of the product or service attributes. On the basis of Kano model, there are several different categorized methods have been proposed. However, for a same data set, these methods could derive different outcomes due to their different arguments and assumptions. From the practical usage of point, an attribute with different impact categorized could baffle an analyzer. The main purpose of this research is to study characteristics of three categorized methods: Dual Importance Mapping (DIM), Penalty Reward Contrast Analysis (PRCA) and Correspondence Analysis (CA). The real case data sets were analyzed by using three methods, the different outcomes was compared and correct outcome was suggested. Besides, the outcome of this study will set up rules for the practical users as a selection guideline for choosing a proper Kano attribute categorized method.

Keywords: Customer Relationship Management, Customer Satisfaction, Kano model, characteristic categorized, Dual Importance Mapping, Penalty Reward Contrast Analysis, Correspondence Analysis

Table of Contents

封面內頁 簽名頁 授權書 iii 中文摘要 iv ABSTRACT v 誌謝 vi 目錄 vii 圖目錄 x 表目錄 xi 第一章 緒論 1 1.1 研究背景與動機 1 1.2 研究目的 2 1.3 研究限制 2 1.4 研究架構與流程 3 第二章 文獻探討 5 2.1 顧客滿意度 5 2.1.1 顧客滿意度之定義 5 2.1.2 顧客滿意度之衡量 8 2.2 Kano二維品質模型之意義 9 2.3 Kano模型相關之品質特性分類方法 11 2.3.1 直接方法 12 2.3.2 間接方法 15 2.4 品質特性分類方法比較之相關研究 18 第三章 研究方法 19 3.1 研究方法架構 19 3.2 信度分析 21 3.3 對偶重要度相關圖分析(DIM) 21 3.3.1 DIM基本假設 22 3.3.2 DIM分類方法步驟 22 3.3.3 DIM分類方法特性 27 3.4 懲罰報酬對比分析 (PRCA) 28 3.4.1 PRCA基本假設 28 3.4.2 PRCA分類方法步驟 29 3.4.3 PRCA分類方法特性 35 3.5 對應分析 (CA) 35 3.5.1 CA基本假設 36 3.5.2 CA分類方法步驟 37 3.5.3 CA分類方法修正 42 3.5.4 CA分類方法特性 43 第四章 個案與模擬分析探討 45 4.1 資料蒐集與統計整理 45 4.2 特性分類分析 50 4.2.1 對偶重要度相關圖分析結果 50 4.2.2 懲罰報酬對比分析結果 54 4.2.3 對應分析結果 57 4.3 特性分類差異探討 63 4.4 管理上之意義與應用 68 第五章 結論與建議 72 5.1 研究結論 72 5.2 研究建議 72 參考文獻 74 附錄 79

REFERENCES

- [1]Anderson, E.W. and Mittal, V., (2000), "Strengthening the satisfaction-profit chain", Journal of Service Research, Vol. 3 No. 2, pp. 107-20. [2]Andreasen, A. R., (1977), "Consumer Complain dose Business Respond", Harvard Business Review. 55 (4), pp.93-101.
- [3] Andreson, A. R., Eugene, W. and Mary, W. Sullvan, (1993), "The Antecedents and Consequences of Customer Satisfaction for Firms", Marketing Science, 12, pp.125-143.
- [4]Backhaus, K. and Bauer, M., (2000), "The impact of critical incidents on cus-tomer satisfaction in business-to-business relationships", Journal of Busi-ness-to-Business Marketing, Vol. 8 No. 1, pp. 25-54.
- [5]Bartikowski, B. and Llosa, S., (2002), "Categorizing attributes in relation to overall customer satisfaction in services. Modifications of the theory of variant and invariant weights", INSTITUT D' ADMINISTRATION DES ENTRE-PRISES.
- [6]Binter Mary, J., (1990), "Evaluating Service Encounters: The Effect of Physi-cal Surroundings and Employee Responses", Journal of Marketing, 54(2), pp.69-82.
- [7]Brandt, D.R., (1988), "How service marketers can identify value-enhancing service elements", The Journal of Services Marketing, Vol.2, No.3, pp.35-41.
- [8] Busacca, B. and Padula, G., (2005), "Understanding the relationship between attribute performance and overall satisfaction", Marketing

- Intelligence & Planning, Vol. 23, No. 6, pp. 543-561.
- [9]Cadotte, E.R. and Turgeon, N., (1988), "Dissatisfiers and satisfiers: sugges-tions from consumer complaints and compliments", Journal of Consumer Sat-isfaction, Dissatisfaction and Complaining Behavior, Vol. 1, pp. 74-9.
- [10] Cadotte, E.R. and Turgeon, N., (1988), "Key factors in guest satisfaction", The Cornell HRA Quarterly, February, pp. 45-51.
- [11] Churchill, G. A. and C. F. Surperenant, (1982), "An Investigation into the De-terminations of Customer Satisfaction", Journal of Marketing Research, 5 (November), pp.491-504.
- [12] Conklin, M., Powaga, K. and Lipovetsky, S., (2004), "Customer satisfaction analysis: Identification of key drivers", European Journal of Operational Re-search, 154, pp.819-827.
- [13] Flanagan, J.C., (1954), "The critical incident technique", Psychological Bulle-tin, Vol. 51, pp. 327-58.
- [14] Fornell, C., (1992), "A National Customer Satisfaction Barometer: The Swed-ish Experience", Journal of Marketing, Vol.55, pp.1-21.
- [15] Grigoroudis, E. and Siskos, Y., (2002), "Preference desegregation for measur-ing and anglicizing customer satisfaction: The MUSA method", European Journal of Operational Research, 143, pp148-170.
- [16] Hempel, D. J., (1977), Consumer Satisfaction with the Home Buying Process: Conceptualization and Measurement, in H. Keith Hunt (ed.) The Conceptuali-zation of Consumer Satisfaction and Dissatisfaction. Cambridge, Mass:Marketing Science Institute.
- [17] Homburg, C. and Werner, H., (1998), Kundenorientierung Mit System, Campus Verlag, Frankfurt.
- [18] Howard, J.A. and J.N. Sheth, (1969), "The Theory of Buyer Behavior", New York: John Willey and Sons.
- [19] Hunt, H. K., (1977), "CS/D Overview and Future Research Directions. Con-ceptualization and Measurement of Customer Satisfaction and Dissatisfaction", MA: Marketing Science Institute, pp.459-460.
- [20] Jaronski, W., J. M. Bloemer, K. Vanhoof and G. Wets, (2002) "Exploiting sensitivity analysis in Bayesian networks for customer satisfaction study", Frontiers in Services, Maastricht, June, pp.27-29.
- [21] Johnston, R., (1995), "The determinants of service quality: satisfiers and dis-satisfiers", International Journal of Service Industry Management, Vol. 6 No. 5, pp. 53-71.
- [22] Kano, N., (1984), "Attractive quality and must-be quality", The Journal of the Japanese Society for Quality Control, April, pp. 39-48.
- [23] Kotler, P., (2000), "Marketing Management: Identifying Market Segments and Selecting Target Markets", Prentice Hall, pp.256-274.
- [24] Kotler, Philip, (2003), " Marketing Management ", 11th ed ", Prentice-Hall Inc.
- [25]Llosa, S., (1997), "Analysis of the contribution of the elements of the service to satisfaction: A model tetra-class", Decisions Marketing Vol.10, pp. 81-88.
- [26] Matzler, K., Bailom, F., Hinterhuber, H., Ranzl, B. and Pichler, J., (2004), "The asymmetric relationship between attribute-level performance and overall customer satisfaction:a reconsideration of the importance-performance analysis", Industrial Marketing Management, Vol.33, pp.271-277.
- [27] Martilla, J. A., James J. C., (1977), "Importance Performance Analysis", Journal of Marketing, Vol.41, January, pp. 77-79.
- [28] Miller J. A., (1977), Studying Satisfaction: Modifying Models, Eliciting Expectations, Posing Problems, and Making Meaningful Measurements. In Hunt, H. Keith (Ed.), The Conceptualization of Consumer Satisfaction and Dissatisfaction, Cambridge, Mass.
- [29] Mittal, V., Ross, W. and Baldasare, P.M., (1998), "The asymmetric impact of negative and positive attribute-level performance on overall satisfaction and repurchase intentions", Journal of Marketing, Vol. 62, pp. 33-47.
- $[30] Oliver, R. \ L., (1981), \ \ "Measurement and Evaluation of Satisfactions Processes in Retail Setting", Journal of Consumer Research, pp 25-48.$
- [31]Oliver, Richard L. and Desarbo, W. S. (1988), "Response Determinants in Satisfaction Judgment", Journal of Consumer Research, Vol.14, pp.495-507.
- [32] Parker Cathy, Mathews Brian P., (2001), "Marketing Intelligence & Planning", Bradford, Vol. 19, Iss.1, p. 38.
- [33] Ranaweera C., Prabhu J., (2003), "Measurement and Analysis for Marketing", London Journal of Targeting, Vol.12, Iss.1, p.82.
- [34] Silvestro, R. and Johnston, R., (1990), "The determinants of service quality: hygiene and enhancing factors", Quality in Services II, Selected Papers, War-wick Business School, Coventry, pp. 193-210.
- [35] Spreng, R. A. and R. M. Olshavsky, (1993), "A Desires Congruence Model of Consumer Satisfaction", Journal of the Academy of Marketing Sciences, 21(3), pp. 167-177.
- [36] Stauss, B. and Hentschel, B., (1992), "Attribute-based versus incident-based measurement of service quality: results of an empirical study in the German car service industry", in Kunst, P. and Lemmink, J. (Eds), Quality Manage-ment in Services, Van Gorcum, Assen, NL, pp. 59-78.
- [37]Swan, J. and Combs J., (1976), "Product Performance and Consumer Satisfac-tion", Journal of Marketing, Vol.40, April pp. 25-33.
- [38] Szymanski, D.M. and Henard, D.H., (2001), "Customer satisfaction: A meta-analysis of the empirical evidence", Journal of the Academy of Market-ing Science, Vol.29, No.1, pp.16-35.
- [39] Vavra, T.G., (1997), Improving your Measurement of Customer Satisfaction, ASQ Quality Press, and Milwaukee, WI.
- [40] Venkitaraman, R.K and Jaworski, C., (1993), "Restructuring customer satis-faction measurement for better resource allocation decisions: an integrated ap-proach", Fourth Annual Advanced Research Techniques Forum of the Ameri-can Marketing Association, June 15.
- [41] Woodruff, R. B. et al., (1983), "Modeling Consumer Satisfaction 136 Proc-esses Using Experience Based Norms", Journal of Marketing

Research, 20, pp.296-304.

[42] Woodside, Arch G., Lisa L. Frey and Robert Timothy D., (1989), "Linking Service Quality, Customer Satisfaction and Behavioral Intention", Journal of Health Care Marketing.

[43]張煒嵩(2005), "顧客滿意度分析決策支援系統建立之研究",私立大葉大學工業工程與科技管理研究所碩士論文。