

# 跨文化之工作價值對工作倦怠之影響

周、蘇奉信

E-mail: 9607550@mail.dyu.edu.tw

## 摘要

由於科技快速的進步，再加上工作上的要求越來越多，工作者的工作壓力倍感加重，導致產生工作倦怠，最後萌生轉職念頭。工作倦怠不僅對個人造成情緒低落、成就感降低等負面影響外，對公司組織也造成人力資源分配上的損失。在現今工作職場上，每個初出社會的新鮮人都是選擇自己想要的工作，然而最後卻又導致工作倦怠的結果，此情形與台灣俗語「歡喜做、甘願受」大相違背，既是做自己喜歡的工作，為何又想離職？這種現象耐人尋味，因此針對工作倦怠的起因加以探討，將有助於對於工作倦怠有更進一步的瞭解。為此，本研究架構出導致工作倦怠的模型，利用二因子理論的模式(工作價值)來分析導致工作倦怠的原因，並以工作壓力當成中介變項探討其過程的變化。所得結果與過去學者部份不相同，歸結原因可能是時代變遷及社會風氣影響。最後本研究套用此模式於兩國文化(台灣與美國)，用於比較中西文化下，工作價值對工作倦怠的異同。

關鍵詞：工作價值，工作壓力，工作倦怠

## 目錄

中文摘要 .....	iii	英文摘要 .....	iv	誌謝辭 .....	v	內容目錄
..... vi	.....	..... vii	.....	..... xi	.....	.....
..... 1 第一節 研究背景 .....	..... 1	..... 第二節 研究問題與目的 .....	..... 3	..... 第二章 文獻探討	.....	.....
..... 5 第一節 工作倦怠 .....	..... 5	..... 第二節 工作壓力 .....	..... 9	..... 第三節 工作價值	.....	.....
..... 12 第四節 工作價值與工作壓力 .....	..... 16	..... 第五節 工作壓力與工作倦怠 .....	..... 17	..... 第三章 研究方	.....	.....
..... 19 第一節 研究架構 .....	..... 19	..... 第二節 研究假說 .....	..... 19	..... 第三節 抽樣來源與方	.....	.....
..... 21 第四節 變數、操作型定義及量表 .....	..... 22	..... 第五節 操作與實作分析方法 .....	..... 24	..... 第四章 實	.....	.....
..... 21 第四節 變數、操作型定義及量表 .....	..... 62	..... 第一節 工作價值與工作壓力 .....	..... 62	..... 第二節 工作壓力與工作倦怠 .....	..... 63	..... 第三節 工作價值與工作倦怠 .....
..... 62 第一節 工作價值與工作壓力 .....	..... 63	..... 第四節 文化的異同 .....	..... 66	..... 第五節 研究假設結果之彙整表格	.....	.....
..... 67 第五章 結論 .....	..... 68	..... 第一節 研究結果與討論 .....	..... 68	..... 第二節 管理意涵	.....	.....
..... 71 第三節 研究限制與建議 .....	..... 73	..... 參考文獻 .....	..... 75	.....	.....	.....

## 參考文獻

- 一、中文部份 1.周佳佑(2003)，工作壓力的認識與改善，國家文官培訓所 T&D 飛訊，37期。 2.林功偉(2004)，台灣本籍勞工與新加坡華人勞工工作價值觀之比較，國立中央大學人力資源管理研究所未出版碩士論文。 3.簡茂發(1994)，信度與效度，載於楊國樞、文崇一、吳聰賢、李亦園(編著)：社會及行為科學研究法。(pp 323-351)，台北：東華書局。 4.蘇守謙(2000)，資訊人員職業焦崩與離職決策研究，國立中央大學資訊管理系研究所未出版博士論文。 5.陳怡靜(2000)，國內經理人與派外經理人壓力來源、壓力管理策略與工作態度關係之研究，私立長榮大學經營管理系研究所未出版碩士論文。 二、英文部份 1.Bakker, A. B., Van der Zee, K. I., Lewig, K. A., & Dollard, M. F. (2006). The Relationship between the big five personality factors and burnout: A study among volunteer Counselors. *Journal of Social Psychology*, 146(1), 31-50. 2.Beckstead, J. (2002). Confirmatory factor analysis of the maslach burnout inventory among florida nurses. *International Journal of Nursing Studies*, 39(8), 785-792. 3.Beehr, T. A., & Newman, J. E. (1978). Job stress, employee health, and organizational effectiveness: A facet analysis, model, and literature review. *Personnel Psychology*, 31(4), 65-69. 4.Blase, J. J. (1982). A social-psychological grounded theory of teacher stress and burnout. *Educational Administration Quarterly*, 18(4), 93-113. 5.Cahoon., A. R., & Rowney, J. I. A. (1984). Managerial burnout: A comparison by sex and level of responsibility. *Journal of Health and Human Resources Administration*, 7, 249-263. 6.Caplan, R. D., Cobb, S., French, J. R. P., Jr, Van Harrison, R., & Pinneau, S. R. J. (1975). Relationships of cessation of smoking with job stress, personality and social support. *Journal of Applied Psychology*, 60(2), 211-219. 7.Clare, D. A., & Sanford, D. G. (1979). Mapping Personal Value Space: A Study of Managers in Four Organizations. *Human Relations*, 32(8), 659. 8.Cordes, C. L., & Dougherty, T. W. (1993). A review and an integration of research on job burnout. *Academy of Management Review*, 18(4), 621-636. 9.Daley, A. J., & Parfitt, G. (1996). Good health--is it worth it? Mood states, physical well-being, job satisfaction and absenteeism in members and non-members of a British corporate health and fitness club. *Journal of Occupational & Organizational Psychology*, 69(2), 121-134. 10.Dick, M. J. (1992). Burnout in doctorally prepared nurse faculty. *Journal of Nursing Education*, 31(8), 341-346. 11.Dollard, M. F., & Winefield, A. H. (1996). Managing occupational stress: A national and international perspective.

International Journal of Stress Management, 3(2), 69-83. 12.Emery, F. (1976). Business research methods. Homewood:Richard D. Irwin. 13.Evans, G. D., Bryant, N. E., Owens, J. S., & Koukos, K. (2004). Ethnic Differences in Burnout, Coping, and Intervention Acceptability Among Childcare Professionals. *Child & Youth Care Forum*, 35(5), 349-371. 14.French, J. R. P., Jr., & Caplan, R. D. (1973). Organizational stress and individual strain. In A. J. Marrow (Ed.). *The failure of success*, New York: AMACOM. 15.George., J. M., & Jones, G. R. (1997). Experiencing work: values, attitudes, and moods. *Human Relations*, 50(4), 393. 16.Golembiewski, R. T., Munzenrider, R. F., & Stevenson, J. G. (1986). Stress in organizations. New York: Praeger Publishers. 17.Hair, J. F., Anderson, R. E., Tatham, R. L., & Black, W. C. (1992). Multivariate data analysis with reading. NY:Macmillan 18.Herzberg, F., Mausner, B., & Snyderman, B. B. (1959). *The Motivation to work*. New York: Wiley. 19.Ivanceivch, J., & Matteson, M. (1981). Stress and work. Glenview, IL: Scott Foresman. 20.Jamal, M. (2005). Burnout among canadian and chinese employees: A cross-cultural study. *European Management Review*, 2(3), 224-230. 21.Jamal, M., & Badawi, J. A. (1993). Job stress among muslim immigrants in North America: Moderating effects of religiosity. *Stress Medicine*, 9(3), 145-151. 22.James, W., & Westerman, S. V. (2005). A cross-cultural empirical analysis of person-organization fit measures as predictors of student performance in business education: Comparing students in the united states and india. *Academy of Management* 23.Learning & Education, 4(4), 409-420. 24.Kahn, R. L., Wolfe, D. M., Quinn, R. P., Snoek, J. D., & Rosenthal, R. A. (1964). *Organizational stress: Studies in role conflict and ambiguity*. New York: Wiley. 25.Kilmann, R. H. (1981). Toward a unique/useful concept of values for interpersonal behaviour: a critical review of the literature on value. *Psychological Reports*, 48, 939-959. 26.Kluckhohn, C. (1951). Values and value-orientation in the theory of action : An exploration in definition and classification. In T. Parsons & E. A. Shils (Eds.). *Toward a general theory of action*, (pp.388-433). Cambridge, MA: Harvard University Press. 27.Knoop, R. (1994). Relieving stress through value-rich work. *Journal of Social Psychology*, 134(6), 829-836. 28.Lee, R. T., & Ashforth, B. E. (1996). A meta-analytic examination of the correlates of the three dimensions of job burnout. *Journal of Applied Psychology*, 81(2), 123-133. 29.Leiter, M. P., & Maslach, C. (1988). The impact of interpersonal environment on burnout and organizational commitment. *Journal of Organizational Behavior*, 9(4), 297-308. 30.Lofquist, L. H., & Dawis, R. V. (1971). Values as second-order needs in the theory of work adjustment. *Journal of Vocational Behavior*, 12(1), 12-19. 31.Low, G. S., Cravens, D. W., Grant, K., & Moncrief, W. C. (2001). Antecedents and consequences of salesperson burnout. *European Journal of Marketing*, 35(5/6), 587. 32.Margolis, B. K., & Kroes, W. H. (1974). Occupational stress and strain. In A. McLean (Ed.). *Occupational stress*, Springfield, Illinois: Thomas. 33.Maslach, C., & Jackson, S. E. (1986). The measurement of experienced burnout. *Journal of Occupational Behavior*, 2(2), 99-113. 34.Maslow, A. H. (1954). *Motivation and personality*. New York: Happer. 35.McGrath, X. (1976). Stress and behavior in organizations. *Handbook of industrial and organizational psychology*, 1351-1395. 36.McLean, A. (1974). *Occupational stress*. Springfield, Illinois: Thomas. 37.Oermann, M. (1995). Critical care nursing education at the baccalaureate level: Study of employment and job satisfaction. *Heart & Lung (HEART LUNG)*, 24(5), 394-398 (325 ref). 38.Olson, J. M., & Zanna, M. P. (1993). Attitudes and attitude change. *Annual Review of Psychology*, 44(1), 117, 138p. 39.Pennings, J. M. (1970). Work-value systems of white-collar workers. *Administrative Science Quarterly*, 15(4), 397,399p. 40.Piko, B. F. (2006). Burnout, role conflict, job satisfaction and psychosocial health among Hungarian health care staff: A questionnaire survey. *International Journal of Nursing Studies*, 43(3), 311-318. 41.Pryor, R. (1979). In search of a concept: Work values. *Vocational Guidance Quarterly*, 27(3), 250-258 42.Roberson, L. (1990). Functions of work meaning in organizations: Work meanings and work motivation. In A.P. Brief & W.R. Nord (Eds.), *Meanings of occupational work* (pp. 107-134). Lexington, MA: Lexington Books. 43.Roberts, M. L., & Wortzel, L. H. (1979). New life-style determinants of women's food shopping behavior. *Journal of Marketing*, 43(3), 28-39. 44.Rokeach, M. (1973). *The Nature of Human Values*. New York: Free Press. 45.Schultz, D. (1986). *Theories of personality*. Monterey:California. 46.Seltzer, J., & Numerof, R. E. (1988). Supervisory leadership and subordinate burnout. *Academy of Management Journal*, 31(2), 439-446. 47.Selye, H. (1974). *Stress without distress*. New York: Lippincott. 48.Shamian, J., Kerr, M., Laschinger, H., & Thomson, D. (2002). A hospital-level analysis of the work environment and workforce health indicators for registered nurses in Ontario's acute-care hospitals. *Canadian Journal of Nursing Research*, 33(4), 35-50. 49.Shubin, S. (1978). Burnout: The professional hazard you face in nursing. *Nursing*, 8(7), 22-27. 50.Siu, O., & Cooper, C. L. (1998). A study of occupational stress, job satisfaction and quitting intention in Hong Kong firms: The role of locus of control and organizational commitment. *Occupational Health and Industrial Medicine*, 38(4), 171. 51.Super, D. E. (1973). The work values inventory. In D. G. Zytowski(Ed.). *Contemporary Approaches to Interest Measurment*,189-205. 52.Wheeler, H., & Riding, R. (1994). Occupational stress in general nurses and midwives. *British Journal of Nursing*, 3(10), 527-534. 53.Wiener, Y. (1988). Forms of value systems: A focus on organi-zational effectiveness and cultural change and maintenance. *Academy of Management Review*, 13, 534-545. 54.Wollack, S., Goodale, J. G., Wijting, J. P., & Smith, P. C. (1971). Development of the survey of work values. *Journal of Applied Psychology*, 55(4), 331-338, 338p. 55.Zytowski, D. G. (1970). The concept of work values. *Vocat Guidance Quart*, 18(3), 176-177.