

# Military Department's Practice of Chief's Managerial Ability 360 Degree Feedback Assessment – An Investigation into F

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## ABSTRACT

The Chief's managerial ability system is an analytical tool for recognizing if the targeted personnel possess key managerial abilities & understand ones advantages & disadvantages over others, therefore to undertake required trainings to upgrade their competitiveness. The tool is normally carried out by using 360 degree feedback assessment, using multiple feedback method, to make analogy result more objective & all-rounded. Despite the acquired related feedback for the person being analyzed on using the 360 degree feedback assessment, the feedback is from a diversify source, therefore often resulting in speculations coming from the person being analyzed. As a result, when promoting such tool, total control of the mindsets of the targets is critical, as its influences often decide the effectiveness it will bring to the unit. Therefore by discussing the mindsets of personnel being analyzed using the 360 feedback assessment tool is the essential priority for this particular project. This case study is based on one particular department of the military, discussing chiefs such as captain level or above, their attitudes toward the following topics pointed out within the assessment: 'census variables', 'comprehensibility towards the assessment', 'the consistency of the multiple feedback input', 'the quality & fairness of the critics', 'social ability'. The results show that 'comprehensibility towards the assessment' and 'relationships with fellow colleagues' within the 'social ability' part is the main factor influencing the mindsets of the tested personnel. 'Differences in self assessment & other feedbacks' within the 'The consistency of the multiple-feedback input', and 'trustworthiness of superiors' within the 'The quality & fairness of the critics' also show positive influences on the mindsets of the tested. Aside from that, the conclusion for this particular case study also brings about the effects of such tool on a real managerial environment & suggests further discussion & recommendations.

Keywords : chiefs' managerial abilities ; 360 degree feedback ; mindsets of the analyzed personnel ; diversified feedback

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