

Total Quality Management Effecting Result of Air-Force Base Runway Rebuild in C.C.K. Air-Force Base

孔令嘉、封德台

E-mail: 9403220@mail.dyu.edu.tw

ABSTRACT

Since people paying more attention to aviation security day by day now, and the fabrication cost of the jet plane is extra expensive, and its speed is extremely rapid, we need the stable structure and high quality runway for airplane to take off and land. It, however, occurs the crack and damage frequently now, that cause the airport to close field and a great deal of flying case incidents. Therefore, it is very important for the quality control during the entire construction of the runway. MND has already rebuilt for six domestic serious damaged runways in air base during the period from the 1990 to 1993. However, it does not meet the demand of Air Force airport use because the poor planning and design, Mostly, it had made the project quality worse than before and causes a lot of problems due to the poor construction quality control, the poor construction technology and machines provided by the subcontractors, the poor schedule control of the construction, and the poor quality control. At first, this paper presents the professionalism characteristics and the quality degree of the runway reconstruction based on the quality management researches and successful experience of the manufacturing industries. We then discuss how to apply TQM (Total Quality Management) into the runway reconstructing with the domestic and international cases. In addition, this research has a detailed discussion on the relationship between the project members (owners, architects and contractors) and the procedure of the runway constructing. Finally, we proposed three factors (artificial background, standardize systems, influencing keys, etc.). We also develop the system model and prediction equations to achieve the high quality and to improve the customer satisfaction as the goal. Furthermore, one can offer the improved way of quality and suggestion for the runway reconstruction.

Keywords : Quality Management、TQM(Total Quality Management)、Construction Management、Air Force Runway Reconstruction.

Table of Contents

封面內頁 簽名頁	II	授權書	III	中文摘要	IV	英文摘要	VII	誌謝	IX	目錄	X	圖目錄	XIII	表目錄	XIV
第一章緒論	1.1	研究背景及動機	1	1.2	研究目的	2	1.3	研究範圍與限制	3	1.4	研究流程	4	1.5	論文結構	5
第二章文獻探討	2.1	全面品質管理的意義與內涵	7	2.2	全面品質管理發展	11	2.3	全面品質管理發展相關理論	14	2.4	全面品質管理在實際執行層面之探討	18	2.5	營建業之品質管理制度	31
2.6	營建工程生產組織之現況分析	46	2.7	工程品質之影響關鍵	53	2.8	跑道的設計、修護與整建	54	第三章研究方法	3.1	研究設計	63	3.2	研究對象	65
3.3	研究工具	66	3.4	研究假設	69	3.5	資料處理	71	第四章資料分析	4.1	實證研究之信度與效度	73	4.2	受測單位之背景及研究變相統計	74
4.3	各變項之數值分析	77	4.4	各變項對於整建成效之分析	78	第五章資料分析	5.1	研究結論	84	5.2	研究建議	88	5.3	後續研究發展	90
參考文獻	91	附錄 附錄一問卷	96	附錄二 預試統計資料	102										

REFERENCES

- 中文部分: 1. 朱元祥, (2002), 「全面品質管理在校務行政上之應用」, 桃園:合昌。 2. 任忠敏, (2001), 「影響實施TQM 成效與挑戰國家品質獎關鍵 因素實證研究」, 元智大學, 碩士論文。 3. 吳清山、黃旭初, (1995), 「提昇教育品質的一股新動力:談 全面品質管理及其在教育上的應用」, 台北。 4. 吳清山、林天祐(1994), 「全面品質管理及其在教育上的應用」, 初等教育學刊, 3, 頁1-28。 5. 吳卓夫譯, (1991), 土谷耕介、四原良志著, 營建業的TQC, 中國生產力中心。 6. 吳鄭重譯(1994), Juran著, 裘蘭品質領導手冊, 台北:CPC。 7. 林公孚, (1998), 「追求卓越品質」, 台北, 中華民國品質學會。 8. 林天祐, (1998), 「全面品質管理與學校行政革新」, 教育資料與研究, 22, 頁19-22。 9. 林能白, (1999), 「行政機關採行全面品質管理之研究」, 政大, 碩士論文。 10. 林耀煌與吳毓勳, (1993), 「營建工程施工規劃與管理控制」, 增訂八版, 台北:長松出版社。 11. 空軍總部, (2004), 「機場設施整建」標準施工規範。 12. 封德台, (2000), 「技術學習與技術能力關係之研究 - 國內資訊軟體產業之實證」, 政治大學, 博士論文。 13. 洪勝利, (1998), 「高科技產業實施全面品質管理與提升競爭力關係之研究」, 國防管理學院, 碩士論文。 14. 凌遠芳, (2001), 「TQM、環境管理與組織績效關係之研究」, 元智大學, 碩士論文。 15. 許梅芳譯, (1999), Fellers, G.著, 輕鬆解讀戴明理論, 台北:遠流出版社。 16. 陳怡芬譯

, (1997), Crosby, P. B.著, 第2版, 不流淚品管, 台北:天下文化。 17. 曾振賜(1993), 「營造業建築工程施工品質管理(SQC)之分析研究」, 中原大學, 碩士論文。 18. 楊光復, (2003), 「空軍總部機場規劃 - 規劃篇」, 頁1。 19. 劉福勳, (1999), 「營建管理概論」, 台中:漢天下, 頁12-4, 第六版。 20. 鍾朝高編, (1979), 「品質管制」, 台北:先鋒企業。 21. 戴永久編, (2000), 「全面品質經營」, 台北:中華民國品質學會。 22. 齊若蘭譯(2002), Peter M. Senge著, 「第五項修練:實踐篇」, 台北:天下文化。 23. 劉秋枝譯(1999), Deming著, 「品質群像」, 台北:寂天文化。 英文部分: 1. Arditi, D. and Gunaydin, H. M.(1998), " Factors that Affect Process Quality in the Life Cycle of Building Projects ", Journal of Construction Engineering and Management, Vol. 124, No. 3, pp.194-203. 2. Ashford, J. L. (1989), The Management of Quality in Construction, 1st Ed., E. F. N. Spon Ltd, London. 3. Baker, S. T.(1990), " Partnering : Contracting for the Future " Cost Engineering, Vol. 32, No. 4, pp. 7-12. 4. Burati, J. L., J. J. Farrington and W. B. Ledbetter(1992), " Causes of Quality Deviation in Design and Construction ", Journal of Construction Engineering and Management ", Vol. 118, No.1, pp.34-49. 5. Boaden, R. J. and B. G. Dale,(1992) " Total Quality Management in the Construction Industry : a preliminary analysis ", International Journal Technology Management, Vol.7, No. 4/5, pp. 244-253. 6. Burati, J. L., M. F. Matthews and S. N. Kalidindi,(1991) " Quality Management in Construction Industry ", Journal of Construction Engineering and Management, vol.117, No. 2, 1991, pp. 341-359. 7. Burati, J. L., M. F. Matthews and S. N. Kalidindi,(1991) " Quality Management in Construction Industry ", Journal of Construction Engineering and Management, vol.118, No. 1, 1992, pp. 112-128. 8. Chase, G. W., M. O. Federle and S. C. Pigneri,(1991) " Planning for the Implementation of TQM in Building Design and Construction ", 2nd Total Quality Mgmt. workshop on TQM in building Design and Construction. 9. Chase, G. W., M. O. Federle, (1992) " Implementaton of TQM in Buliding Design and Construction " Journal of Management in Engineering, Vol. 8, No. 4, pp. 329-339. 10. Chase, G. W., (1993) " Effective Total Quality Management Process for Construction " Journal of Management in Engineering, Vol. 9 No. 4, pp. 433-443. 11. " Constructability- A Primer " (1986), Publication 3-1, Construction Industry Institute, Austin, Tex. 12. Crumrine, B., and Runnels, T.(1991), " Total Quality Management in Vocational Technical Education, " Business & Industry Service Moore-Norman Vo-Tech Center, Oklanhoma (ERIC No.ED 340846). 13. Deffenbaugh R. L., (1993) " Total Quality Management at Construction Jobsites " Journal of Management in Engineering, Vol. 9, No.4, pp 382-389. 14. Duttenhoeffer, R. (1992), " Cost and Quality Management ", Journal of Management in Engineering, Vol.8, No. 2, pp 167-175. 15. Harb, D. W., (1990) " Innovative Contracting Practices – the new way to undertake public works projects ", Hot Mix Asphalt Technol., Winter, pp. 6-10. 16. Gabor, A.(1990), " The Man Who Discovered Quality, " Times Books. 17. Low, S. P. and K. H. Goh,(1993) " The Practice of Quality and Quality Assurance in the Singapore Constuction Industry ", Quality Forum, Vol. 19, No. 1, pp 40-45. 18. Main, J.(1994), " Quality Wars: The Triumphs and Defeats of American Business, " The Free Press. 19. McKenzie, K.(1991), " Schools Adapting Business Method, " Commercial Appeal, 10(27), pp.1-4. 20. McMillan, J. M.(1998), Total Quality Management in Higher Education: A Study of Senior Administrations' Perceptions about Total Quality Management in Institutions of Higher Education in Ohio, Unpublished doctoral dissertation, Kent State University, Kent. 21. Roberts, H.V., Sergesketter, B.F.(1993), " Quality is Personal: A Foundation for Total Quality Management, " The Free Press. 22. Ramsey(1984), T. S., " Quality Control – A Necessity Not an Option ", Journal of Construction Engineering and Management, Vol.110, No. 4, pp. 513-517. 23. Rieker, W. S., Sullivan, S. J. (1985), " Total Quality Management: A American Model, " ASQC 39th Quality Congress Transaction, p.461-466. 24. Rounds, J.L.(1985), " Total Quality Management for Construction " Journal of Construction Engineering and Management, John Wiley and Sons, Inc., Canada. 25. Schmidt and Finnigan(1992), Total Quality Management Guide,(1989), The Department of Defense. 26. Strange, P. S., and D. V. Gareth ,(1993) " TQM : A View from The Playing Field. " Journal of Manegment in Engineering ", Vol. 9, No.4, pp. 390-398.