Simulating the Supply Chain with Various Alliances by Two-Step Fuzzy Game

# 劉永裕、陳郁文

# E-mail: 9223429@mail.dyu.edu.tw

## ABSTRACT

Many models of supply chain management (SCM) are popularly developing in recent years. However, this study focuses on the supply chain (SC) performance with respect to various alliances among partners instead of model development. First, this study explores the game theory for formulating the SCM problem as a multi-objective programming problem. Second, various alliances among partners will be considered in such a problem so as to simulate the SC performance. Third, a numerical example will be illustrated. Including two different material supplier partners, three different manufacturing partners, two different logistics partners and three different vendors. Each partner in the SC has its own objective functions and constraints. This SC problem is resolved across six different time periods. Study results show that the fuzzy multi-objective approach can easily provide a satisfied solution at an acceptable achievement level of desired goals. Therefore, this study is valuable when designing a large-scale SC for practical use. Thus, this study provides the theoretical validation.

Keywords : supply chain (SC), fuzzy theory, multi-objective, and game theory

#### Table of Contents

Chapter 1 Introduction	1 1.1 Background	1 1.2 Definition of Problem
1 1.3 Purpose	2 1.4 Method	3 1.5 Framework
2.2 Multi-level Programming Problems (MLPP)		
16 3.1 Definition of Problem		
16 3.2 Two-Step Membership Function for Multi-stages with Multi-objectives		
3.2 and Game Theory on SC18	3.4 The Definition of Variables	
Each Partner22 3.5.1 Supplier Partn	iers22 3.5.2 M	Ifg Partners24 3.5.3
Logistics Partners		
29 3.6 SC model with Allia	nce Matrix31 Chapter	4 Numerical Example33 4.1
Alliance Matrix 1: All partners are alliance33 4.2 Alliance Matrix 2: Each partner only consider itself35 4.3 Alliance Matrix 3:		
All are completive	Analysis40 Chapter	r 5 Conclusion and Suggestion45 5.1
Conclusion45 5.	2 Suggestion	46 References47
Appendix54		

### REFERENCES

[1] Andreas Otto, Herbert Kotzab, "Does supply chain management really pay? Six perspectives to measure the performance of managing a supply chain," European Journal of Operational Research 144 (2003) 306-320 [2] Anshuman Gupta, Costas D. Maranas, Conor M. McDonald,
"Mid-term supply chain planning under demand uncertainty: customer demand satisfaction and inventory management," Computers and Chemical Engineering 24 (2000) 2613-2621 [3] Bard, J. F. and Falk, J. E., "An explicit solution to the multi-level programming problem,"
Computers and Operations Research, Vol. 9, No. 1, pp. 77-100, 1982 [4] Bellman, R. E. and Zadeh, L. A., "Decision making in fuzzy environment," Management Science, Vol. 17B, No. 3, pp. 141-164, 1970 [5] Bhattacharya U., Rao, J. R. and Tiwari, R. N., "Fuzzy Multi-criteria Facility Location Problem," Fuzzy Sets and Systems, Vol. 51, No. 3, pp. 277-287, 1992 [6] Bthisland, K. E., Powell, S. G. and Pyke, D. F.,
"Exploiting timely demand information to reduce inventories," European Journal of Operational Research, Vol. 92, No. 2, pp. 239-253, 1996 [7]
Chen, Y. W. and Tzeng, G. H., "Fuzzy Multi-objective Approach to the Supply Chain Model," Multiple Objective and Goal Programming:
Advances in Soft Computing, Trzaskalik, T. and Michnik, J. (Eds), pp. 221-234, Physica-Verlag (2002) [8] Chen, Y. W. Larbani, M.,
"Implementing the Supply Chain Management with Fuzzy Alliances," 16th International MCDM Conference, Wien (2002) [9] Chiung Moon,
Jongsoo Kim, Sun Hur, "Integrated process planning and scheduling with minimizing total tardiness in multi-plants supply chain," Computers & Industrial Engineering 43 (2002) 331-349 [10] Current, J. R., ReVelle, C. S. and Cohon, M. B., "The maximum covering/shortest path problem:
A multi-objective network design and routing formulation," European Journal of Operational Research, Vol. 21, No. 1, pp. 189-199, 1985 [11]

Danuta Kisperska-Moron, "Responsibilities for inventory decisions in Polish manufacturing companies," Int. J. Production Economics 81-82 (2003) 129-139 [12] Demeulemeester, E. and Herroelen, W., "A branch-and bound procedure for the multiple restrict-constrained project scheduling problem," Management Science, Vol. 38, No. 12, pp. 1803-1818, 1992 [13] Dobrila Petrovic, Rajat Roy, Radivoj Petrovic, "Modelling and simulation of a supply chain in an uncertain environment," European Journal of Operational Research 109 (1998) 299-309 [14] Dobrila Petrovic, "Simulation of supply chain behaviour and performance in an uncertain environment," Int. J. Production Economics 71 (2001) 429-438 [15] Dobrila Petrovic, Rajat Roy, Radivoj Petrovic, "Supply chain modelling using fuzzy sets," Int. J. Production Economics 59 (1999) 443-453 [16] Edgar Perea, Ignacio Grossmann, Erik Ydstie, Turaj Tahmassebi, "Dynamic modeling and classical control theory for supply chain management," Computers and Chemical Engineering 24 (2000) 1143-1149 [17] Esmail Mohebbi, "Supply interruptions in a lost-sales inventory system with random lead time," Computers & Operations Research 30 (2003) 411-426 [18] Fedrizzi, M., Kacprzyk, J., and Roubens, M., "Interactive Fuzzy Optimization," Spring-Verlag, New York, 1991 [19] Fredrik Persson, Jan Olhager, "Performance simulation of supply chain designs," Int. J. Production Economics 77 (2002) 231-245 [20] Goldberg, D. E., "Genetic Algorithms in Search, Optimization and Machine Learning," Addison Wesley Publishing Co., Massachusetts, 1989 [21] Hannan E. L., "Linear Programming with Multiple Fuzzy Goals," Fuzzy Sets and Systems, Vol. 6, No. 1, pp. 235-248, 1981 [22] Hokey Min, Gengui Zhou, "Supply chain modeling: past, present and future," Computers & Industrial Engineering 43 (2002) 231-249 [23] Ida, K. and Gen, M., "Improvement of Two-phase Approach for Solving Fuzzy Multi-objective Linear Programming," Journal of Japan Society for Fuzzy Theory and Systems, Vol. 9, No. 1, pp. 115-121, 1997 [24] Lee, E. S. and Li, R. J., "Fuzzy multiple objective programming and compromise with Pareto optimum," Fuzzy Sets and Systems, Vol. 53, No. 3, pp. 275-288, 1993 [25] J. Griffiths, D. Margetts, "Variation in production schedules-implications for both the company and its suppliers," Journal of Materials Processing Technology 103 (2000) 155-159 [26] J.K. Gigler, E.M.T. Hendrix, R.A. Heesen, V.G.W. van den Hazelkamp, G. Meerdink, "O.R. Applications On optimization of agri chains by dynamic programming," European Journal of Operational Research 139 (2002) 613-625 [27] Jean-Claude Hennet, "A bimodal scheme for multi-stage production and inventory control," Automatica 39 (2003) 793-805 [28] John H. Bantham, Kevin G. Celuch, Chickery J. Kasouf, "A perspective of partnerships based on interdependence and dialectical theory," Journal of Business Research 56 (2003) 265-274 [29] Joseph Geunes, Amy Z. Zeng, "Theory and methodology Impacts of inventory shortage policies on transportation requirements in two-stage distribution systems," European Journal of Operational Research 129 (2001) 299-310 [30] Keah Choon Tan, "A framework of supply chain management literature," European Journal of Purchasing & Supply Management 7 (2001) 39-48 [31] Martison, F. K., "Fuzzy vs. Minmax Weighted Multi-objective Linear Programming: Illustrative Comparison," Decision Sciences, Vol. 24, No. 4, pp. 809-824, 1993 [32] Matteo Kalchschmidt, Giulio Zotteri, Roberto Verganti, "Inventory management in a multi-echelon spare parts supply chain," Int. J. Production Economics 81-82 (2003) 397-413 [33] Michalewicz, Z., "Genetic algorithms + Data Structures = Evolution Programs," Springer-Verlag Press, Berlin, 1996 [34] Moutaz Khouja, "Optimizing inventory decisions in a multi-stage multi-customer supply chain," Transportation Research Part E 39 (2003) 193-208 [35] Oxe, G., "Reducing overcapacity in chemical plants by linear programming," Decision Sciences, Vol. 24, No. 4, pp. 809-824, 1993 [36] Petrovic, D., Roy, R. and Petrovic, R., "Modeling and simulation of a supply chain in an uncertain environment," European Journal of Operational Research, Vol. 109, No. 2, pp. 299-309, 1998 [37] Pyke, D. F. and Cohen, M. A., "Performance characteristics of stochastic integrated production-distribution systems," European Journal of Operational Research, Vol. 68, No. 1, pp. 23-48, 1993 [38] Raiesh Piplani, S. Viswanathan, "A model for evaluating supplier-owned inventory strategy," Int. J. Production Economics 81-82 (2003) 565-571 [39] Rasmusen, E., "Games and Information: An Introduction to Game Theory," Blackwell Publishers, Oxford, 1989 [40] S. Bose, J.F. Pekny, "A model predictive framework for planning and scheduling problems: a case study of consumer goods supply chain," Computers and Chemical Engineering 24 (2000) 329-335 [41] Sakawa M., "Fuzzy Sets and Interactive Multi-objective Optimization," Plenum Press, New York, 1989 [42] Sakawa, M., Kato, K., Sunada, H. and Shibano, T., "Fuzzy Programming for Multi-objective 0-1 Programming Problems through Revised Genetic Algorithms," European Journal of Operational Research, Vol. 97, No. 2, pp. 149-158, 1997 [43] Sarkis, J., "Evaluating environmentally conscious business practices," European Journal of Operational Research, Vol. 107, No. 1, pp. 159-174, 1998 [44] Scott J. Mason, P. Mauricio Ribera, Jennifer A. Farris, Randall G. Kirk, "Integrating the warehousing and transportation functions of the supply chain," Transportation Research Part E 39 (2003) 141-159 [45] Shih, H-S, Lai, Y-J and Lee, E. S., "Fuzzy approach for multi-level programming problems," Computers Operations Research, Vol. 23, No. 1, pp. 73-91, 1996 [46] Shotaro Minegishi, Daniel Thiel, "System dynamics modeling and simulation of a particular food supply chain," Simulation Practice and Theory 8 (2000) 321-339 [47] Srinivas Talluri, Ram Narasimhan, "Vendor evaluation with performance variability: A max-min approach," European Journal of Operational Research 146 (2003) 543-552 [48] Stefan Minner, "Multiple-supplier inventory models in supply chain management: A review," Int. J. Production Economics 81-82 (2003) 265-279 [49] Sunil Chopra, "Designing the distribution network in a supply chain," Transportation Research Part E 39 (2003) 123-140 [50] Susan X. Li, Zhimin Huang, Joe Zhu, Patrick Y.K. Chau "Cooperative advertising, game theory and manufacturer-retailer supply chains," Omega 30 (2002) 347-357 [51] Thomas, D. J. and Griffin, P. M., "Coordinated supply chain management," European Journal of Operational Research, Vol. 94, No. 1, pp. 1-15, 1996 [52] Tyndall, G., Gopal, C., Partsch, W. and Kmuauff, J., "Supercharging Supply Chains: New ways to increase value through global operational excellence," John Wiley & Sons, Inc., 1998 [53] Tzeng, G. H. and Tsaur, S. H., "Application of Multiple Criteria Decision Making for Network Improvement Plan Model," Journal of Advanced Transportation, Vol. 31, No. 1, pp. 49-74, 1997 [54] Tzeng, G. H. and Chen, Y. W., "Implementing an Effective Schedule for Reconstructing Post-earthquake Road-network Based on Asymmetric Traffic Assignment -An Application of Genetic Algorithm," International Journal of Operations and Quantitative Management (IJOQM), Vol. 4, No. 3, pp. 229-246.

1998 [55] Vaidyanathan Jayaraman, Anthony Ross, "Production, Manufacturing and Logistics A simulated annealing methodology to distribution network design and management," European Journal of Operational Research 144 (2003) 629-645 [56] Vidal, C. J. and Goetschalckx, M., "Strategic production-distribution models: a critical review with emphasis on global supply chain models," European Journal of Operational Research, Vol. 98, No. 1, pp. 1-18, 1997 [57] Young Hae Lee, Sook Han Kim, "Production-distribution planning in supply chain considering capacity constraints," Computers & Industrial Engineering 43 (2002) 169-190 [58] Young Hae Lee, Chan Seok Jeong, Chiung Moon, "Advanced planning and scheduling with outsourcing in manufacturing supply chain," Computers & Industrial Engineering 43 (2002) 351-374 [59] Young Hae Lee, Min Kwan Cho, Seo Jin Kim, Yun Bae Kim, "Supply chain simulation with discrete-continuous combined modeling," Computers & Industrial Engineering 43 (2002) 375-392 [60] Yu, P. L. and Seiford, L., "Multilevel Decision Problems with Multiple Criteria Analysis-Operation Method," edited by Nijkamp, P., Gover Publishers, 1981 [61] Zhimin Huang, Susan X. Li, "Co-op advertising models in manufacturer-retailer supply chains: A game theory approach," European Journal of Operational Research 135 (2001) 527-544