製造商與供應商關係行為之探討

陳嫻珮、賴其勛

E-mail: 9125833@mail.dyu.edu.tw

摘要

在今日企業對企業的市場中,有強烈的壓力迫使行銷和採購雙方去增進其效率和效能。而遍及各地的管理者也嚐試著與他們企業的供應商和顧客建立關係,使彼此能更具生產力,且關係能夠更持久。 本研究詳細地說明買方和賣方的關係行為,即建立關係的六個基本且重要的構面(連結器);此六構面(連結器)包括:資訊交換、經營結、合法契約、合作規範、買方和賣方特殊關係適應。接著以台灣TOP1500的製造業為樣本,發放問卷,運用集群分析,將這些製造商分類成三種不同的關係型態。 此外,本研究並說明了四種買賣者關係之市場與情境因素,也驗證其對三種關係型態的影響。最後,探討買賣者關係型態與關係品質(信任、承諾與滿意度)的關係。 實證結果顯示:關係行為類型與影響因素的供應商可選擇性、供應的複雜性,以及結果因素的關係品質有關。

關鍵詞:關係行為;關係品質;製造業;區別效度

目錄

目錄 封面內頁 簽名頁 授權	iii 中文摘要	iv 英文摘要	v 誌
謝vi 目錄	viii 圖目錄	x 表目錄	xi 第一章 緒
論 第一節 研究背景	1 第二節 研究目	的	3 第二章 文獻探討
第一節 買賣關係的基礎理論	4 第二節 買賣者關係	系行為	18 第三節 影響買賣者
關係行為的市場與情境因素24 第四節 員	買賣者關係行為的結果變項.	26 第三章 研	究方法 第一節 研究架構
31 第二節 買賣	宣者關係行為的前置因素與	結果32 第三節 研究變	數之操作性定義與衡量
37 第四節 研究對象與資料蒐集	40 第五節 資料	4分析方法	42 第六節 信度與
效度分析44 第四章	医資料分析 第一節 問卷基本	「資料	48 第二節 買賣者關係
行為分群50 第三節 買賣	實者關係型態的市場與情境	因素55 第四節 買賣者	關係型態與關係品質的差異
59 第五章 結論與建議 第一節 結論		61 第二節 管理意涵	
67 第三節 研究限制	68 第四節 未來研	l 究建議	68 參考文獻
70 附	 錄一 研究問卷	8	2

參考文獻

中文部分 1.王炫皓(民84),多層次傳銷之關係情境,品質與顧客忠誠度之關連性研究,元至大學商學籍管理研究所碩士論文。 2.王郁 惠(民86),服務業類別、關係行銷與顧客中程度關係之研究,國立中正大學企業管理研究所碩士論文。 3.林若慧(民87),旅行業組 織關係行為之研究,私立中國文化大學觀光事業研究所碩士論文。4.周昌筠(民80),壽險業務員之關係行銷從台北市壽險保戶之觀點 來探討,國立政治大學保險研究所碩士論文。 5.吳明隆 (民89), SPSS 8.0統計應用實務,台北:松崗書局。 6.施義輝(民85),台灣地 區旅行業關係品質模式建立之實證研究,國立雲林科技大學企業管理研究所碩士論文。 7.施清仁(民88),資訊產業通路成員間關係經 營、連結型式與品質知覺間關係之研究,國立中山大學企業管理研究所碩士論文。 8.陳盟元(民86),買賣雙方關係發展影響因素之研 究---以廣告業為例,國立中山大學企業管理研究所碩士論文。 9.陳正昌,程炳林(民83),SPSS、SAS、BMDP統計軟體在多變量統計 上的應用,台北:五南圖書出版公司。 10.許彥輝(民87) ,廣告主與廣告公司認知差距與其影響廣告主關係品質之研究,銘傳大學傳播 管理研究所碩士論文。 11.張紹勳、張紹評與林秀娟(民90),統計分析---初等統計與高等統計,台北:松崗書局。 12.劉俊宏(民84), 服務業銷售過程中,關係品質之研究---以台灣地區廣告代理商為例,國立中正大學企業管理研究所碩士論文。 英文部分 1.Achrol, Ravi S. and Louis W. Stern (1988), "Environmental Determinants of Decision-Making Uncertainty in Marketing Channels," Journal of Marketing Research, 25(February), 36-50. 2. Aldrich, Howard E. (1979), Organizations and Environments. Englewood Cliffs, NJ: Prentice Hall. 3. Anderson, J. C. and J. A. Narus (1984), "A Model of Distributor's perspective of Distributor- Manufacturer Working Relationships," Journal of Marketing, 48 (Fall), 62-74. 4. Anderson, J. C. and J. A. Narus (1990), "A Model of Distributor Firm and Manufacturer Firm Working Relationships, "Journal of Marketing, 54 (January), 42-58. 5. Anderson, J. C. and Gerbing, D. W. (1988), "An Updated Paradigm for Scale Development Incorporating Unidimensionality and Its Assessment, "Journal of Marketing Research, 25 (May), p. 186-192. 6. Anderson, E. and B. Weitz, (1989), "Determinants of Continuity in Conventional Industrial Channel Dyads," Journal Science, 8, 310-323 7. Anderson, E. and B. Weitz. (1992). "The Use of Pledges to Build and Sustain Commitment in Distribution Channels," Journal of Marketing Research, 29, 18-34

```
8.Axelrod, R. (1984), The Evolution of Cooperation, New York: Basic Books, Inc. 9.Balakrishnan, S., Wernerfelt, B.,(1986), "Technical Change,
Competition, and Vertical Integration". Strategic Management Journal 7, 347-359. 10. Baggozzi, Richard P. (1974), "Marketing as an Organized
Behavioral System of Exchange, "Journal of Marketing, 77-81. 11. Beale, H. and T. Dugdale (1975), "Contract Between Businessmen: Planning
and the Use of Contractual Remedies," British Journal of Law and Society, 2 (1), 45-60. 12.Blau, P.(1964), Exchange and Power in Social Life,
John Wiley and Sons, New York. 13. Becker, H. S. (1960), "Notes on the Concept of Commitment," American Journal of Sociology, 66 (3), 32-40.
14.Bradach, J. L. and R. G. Eccles (1989), "Price, Authority, and Trust: From Ideal Types to Plural Forms," Annual Review of Sociology, 15,
97-188. 15. Cannon, Joseph Patrick (1992), "A Taxonomy of Buyer-Seller Relationships in Business Market," Unpublished Doctoral
Dissertation, The University of North Carolina at Chapel Hill. 16. Cannon, J. P. and W. D. Perreault Jr. (1999), "Buyer-Seller Relationships in
Business Markets," Journal of Marketing Research, 36(November), 439-460. 17. Carnevale, Peter J. D., Dean G. Pruitt, and Steven Seilheimer
(1981), "Looking and Competing: Accountability and Visual Access in Integrative Bargaining," Journal of Personality and Social Psychology, 40,
111-120. 18. Clopton, S. W. (1984), "Seller and Buying Firm Factors Affecting Industrial Buyers' Negotiation Behavior and Outcomes," Journal of
Marketing Research, 21 (February), 39-53. 19. Coase, R. (1937), "The Nature of the Firm", Economics, 4,386-405. 20. Crosby L.A., Evans K.
R. and Cowles D. (1990), 'Relationship Quality in Service Selling: An Interpersonal Influence Perspective', Journal of Marketing
 , Vol.54, July, 68-81 21. Dwyer, F. R., P. H. Schurr, and S. Oh (1987), "Developing Buyer-Seller Relationships," Journal of Marketing, 51 (April),
11-27. 22. Emerson, R.A. (1962), "Power-dependence Relations, American Sociological Review, 27, 31-41 23. Emerson, R.M. (1972a),
 " Exchange Theory, Part I: A Psychological Basis for Social Exchange," Sociological Theories in Progress, MA: Houghton —Mifflin, Vol. 2,
38-57. 24.Emerson, R.M.(1972b), "Exchange Theory, Part I: A Psychological Basis for Social Exchange," Sociological Theories in Progress, MA:
Houghton —Mifflin, Vol. 2, 58-87. 25.Emshwiller, J. R. (1991), "Suppliers Struggle to Improve Quality as Big Firms Slash Their Vendor Rolls,"
The Wall Street Journal, (August 16), B1, B2. 26. Frazier, G. L., R. E. Spekman, and C. R. O'Neal (1988), "Just-in Time Exchange Relationships in
Industrial Markets," Journal of Marketing, 52, 52-67. 27. Frazier, G.L. and J. O. Summers (1984), "Interfirm Influence Strategies and Their
Application within Distribution Channels," Journal of Marketing, 48(Summer), 43-55. 28. Ganesan, S. (1994), "Determinants of Long-Term
Orientation in Buyer- seller Relationships, " Journal of Marketing, Vol.59(January), 78-92. 29. Gladstein, Debra L. (1984), " Groups in Context: A
Model of Task Group Effectiveness," Administrative Science Quarterly, 29 (December), 499-517. 30. Granovetter, M., "Problems of Explanation
in Economic Sociology, "in Nohria, N. and R. Eccles (eds.), Networks and Organizations: Structure, Form and Action, pp. 25-56, Boston:
Harvard Business School Press, 1992. 31. Grossman, S. J. and O. D. Hart (1986), "The Costs and Benefits of Ownership: A Theory of Vertical and
Lateral Integration," Journal of Political Economy, 94 (4), 691-719. 32. Hakansson, H., ed. (1982), International Marketing and Purchasing of
Industrial Goods. Chichester: John Wiley & Sons. 33. Hallen, Lars, Jan Johanson, and Nazeem Seyed-Mohamed (1991), 'Interfirm Adaption in
Business Relationship, "Journal of Marketing, 55(April), 29-37. 34. Han, Sang-Lin and David T. Wilson (1995), "Antecedent of Buyer
Commitment to a Supplier: A Model of Structural Bonding and Social Bonding, "Unpublished paper, Marketing Department, Pennsylvania State
University, University Park. 35. Heide, J. B., and G. John (1992), "Do Norms Matter in Marketing Relationships?" Journal of Marketing, 56, 32-44.
36.Homans, G.C.(1958), "Social Behavior as Exchange, "The American Journal of Sociology, p.597-606. 37.Jackson, Barbara Bund (1985),
Winning and Keeping Industrial Customers, Lexington, MA: Lexington Books. 38. John, G. (1984), "An Empirical Investigation of Some
Antecedents of Opportunism in a Marketing Channel," Journal of Marketing Research, 21, 278-89, 39, Lagace, R. R., Dahlstorm, R. and
Gassenheimer, J. B. (1991), "The Relevance of Ethical Salesperson Behavior on Relationships Quality: The Harmaceutical Industry," Journal of
Personal Selling and Sales Management, Vol.4(Fall), P39-47. 40.LaGaipa, J. J.(1977), "Interpersonal Attraction and Social Exchange," In S. D.
Duck (Ed.), Theory and Practice in Interpersonal Attraction ,129-164. 41. Leuthesser, Kohli and Harich (1995), "Brand Equity: the Halo Effect
Measure", European Journal of Marketing, 29, 57-66. 42. Leuthesser, L. (1997), "Supplier relational behavior: An empirical assessment,"
Industrial Marketing Management, Vol. 26,245-254. 43. Lusch, R. F. and J. R. Brown (1996), "Interdependency, Contracting, and Relational
Behavior in Marketing Channels, "Journal of Marketing, 60 (October), 19-38. 44. Kumar, N., L. K. Scheer, and J. B. Steenkamp, (1995), "The
Effects of Supplier Fairness on Vulnerable Resellers, Journal of Marketing, 32, 54-65. 45. Macaulay, S. (1963), "Non-Contractual Relations in
Business: A Preliminary Study," American Sociological Review, 28 (February), 55-67. 46. Macneil, L. R. (1980), The New Social Contract, New
Haven: Yale University Press. 47. Madhok, A. (1996), "The Organization of Economic Activity: Transaction Costs, Firm Capabilities, and the
Nature of Governance", Organization Science, 7, 577-590. 48. Magnet, M. (1994), "The New Golden Rule of Business," Fortune, (February 21),
60-64. 49. Miles, R. E., C. C. Snow, and J. Pfeffer (1974), "Organization Environments: Concepts and Issues," Industrial Relations, 13 (October),
244-64. 50. Moorman, R. and C., G. Zaltman, and R. Deshpande, (1992) "Relationships Between Providers and Users of Market Research: The
Dynamics of Trust Within and Between Organizations, "Journal of Marketing Research, 29(3),314-328. 51. Morgan, R.M., and Hunt, S.D.
(1994), "The Commitment-Trust Theory of Relationship Marketing," Journal of Marketing, 58,20-38. 52. Mohr J., Fisher R. and Nevin J. (1996)
), "Collaborative Communication in Interfirm Relationships: Moderating Effects of Integration and Control", Journal of Marketing, Vol.60,
July, 103-115 53. Mummalaneni V. and Wilson, D. T. (1986), "Bonding and commitment in buyer-seller relationships: a preliminary
conceptualization ", Journal of Industrial Marketing and Purchasing, Vol.1 No.3, 44-58 54. Mummalaneni, V. and Wilson, D. T. (1991),
"Modelling the Influence of A Close Personal Relationship on Buyer Commitment to a Supplier," (ISBM Working Paper), University Park, PA:
Pennsylvania State University. 55. Nooteboom, B., H. Berger, and N. G. Noorderhaven (1997), " Effects of Trust and Governance on Relational
Risk ", Academy of Management Journal, 40:308-338. 56. Nunnally, Jum C.(1978), Psychometric Theory. New York: McGraw-Hill, Inc. 57. Nye,
```

I. F.(1979), "Choice, Exchange, and the Family," In W. R. Burr, R. Hill, E. I. Nye& I. L. Reiss, Contemporary Theories about the Family, Vol.2 (pp.1-41), New York: Free Press. 58.Oliver, Christine (1990), "Determinants of Interorganizational Relationships: Integration and Future Directions ", Academy of Management Review, 15(April), 241-65. 59. Ouchi, W. (1981), Theory Z Reading. MA: Addison Wesley, p.41. 60.Palmer, A. and D. Bejou, (1995), "Dissolution of a Relationship: The Salesforce Perception," Industrial Marketing Management, 24, 317-327. 61.Pfeffer, J. and G. R. Salancik (1978), The External Control of Organizations: A Resource Dependence Approach. New York: Harper and Row Publishers. 62.Sheth, J. N., and A. Parvatiyar, (1995), "Relationship Marketing in Consumer Markets: Antecedents and Consequents," Journal of the Academy of Marketing Science, 23, 255-271 63. Sheth, Jagdish N. (1975), "Buyer-Seller Interaction: A Conceptual Framework," In Advances in Consumer Research, 3, B. B. Anderson, ed., Cincinnati: Association for Consumer research, 382-386 64. Stern, L. W. and T. Reve (1980), "Distribution Channels as Political Economies: A Framework for Comparative Analysis," Journal of Marketing, 44 (Summer), 52-64. 65.Smith Bock (1998), "Buyer-seller Relationships: Bonds, Relationship Management, and sex-Type," Canadian Journal of Administrative Sciences, 15, 76-92 66. Stinchcombe, Arthur L. (1985), "Contracts as Hierarchical Documents," in Organization Theory and Project Management Administering Uncertainty in Norwegian Offshore Oil, Arthur L. Stinchcombe and Carol A. eimer, eds. Bergen, Norway: Norwegian University Press, 121-71 67. Robert Dahlstrom and Arne Nygaard (1999); "An empirical investigation of expost transaction costs in franchised distribution channels" Journal of Marketing Research, 36 (May), 160-170 68. Rusbult, C. E. (1983), "A Longitudinal Test of the Investment Model: The Development (and Deterioration) of Satisfaction and commitment in Heterosexual Involvements," Journal of Personality and Social Psychology, 45 (July), 101-17. 69. Thibaut, J. W. and H. H. Kelley (1959), The Social Psychology of Groups, New York: John Wiley and Sons. 70. Weitz, B. A. (1981), "Effectiveness of Sales Interaction: A Contingency Framework," Journal of the Academy of Marketing Science,45(Winter), 85-103 71.Williamson O.E (1975), 'Markets and Hierarchies:Analysis and Antitrust Implication', New York:The free Press, p.40 72. Williamson, Oliver E. (1979), ' 'Transaction Cost Economics: The Governance of Contractual Relations.' ' Journal of Law and Economics. 22 (October), p. 3-61 73. Williamson, O. E. (1985), The economic institutions of capitalism, New York, NY: Free Press. 74. Williamson, O. E. (1991), "Comparative Economic Organization: The Analysis of Discrete Structure Alternatives," Administrative Science Quarterly, Vol.36, p.269-296. 75. Young-Ybarra, Candace & Margarethe Wiersema (1999), "Strategic Flexibility in Information Technology Alliances: the Influence of Transaction Cost Economics and Social Exchange Theory, "Organization Science, Vol. 10, No. 4, p.439-459.