A study of the relationships among transnational corporation's employee job satisfaction, cultural intelligence and turn

吳玉娥、楊豐華, 李泊諺

E-mail: 352412@mail.dyu.edu.tw

ABSTRACT

With the competitive pressure in global environment, the management in companies tend to rely on the human resources and management tools. For an organization, high employee turnover results in the burden of personal costs. Therefore, companies tend to emphasis on the act of employees turnover. The purpose of research is to understand the relationships between job satisfaction and turnover intention in terms of the moderate variable of cultural intelligence. It will be a reference for cross-border companies. For the study, questionnaire was used. The sample consisted of 690 participants from international airlines in Taoyuan International Airport and the employees in international hotels. After the statistical analysis, the results show that there was a negative relationship between job satisfaction of employees in cross- border companies and turnover intention. However, there was no significant relation between cultural intelligence and turnover intention. Furthermore, the cultural intelligence will be no moderating effect on job satisfaction and turnover intention.

Keywords: job satisfaction, cultural intelligence, turnover intention

Table of Contents

中文摘要 iii 英文摘要
iv 誌謝辭
.vi 表目錄 viii 圖目錄
ix 第一章 緒論
1 第二節 研究問題與目的 5 第二章 文獻探討與研究假說
6 第一節 工作滿足
10 第三節 文化智商
17 第五節 各變數之間的關係與研究假說 18 第三章
22 第一節 研究架構
22 第一節 研究架構
第三節 研究對象與資料蒐集32 第四節 統計方法
第三節 研究對象與資料蒐集
第三節 研究對象與資料蒐集
第三節 研究對象與資料蒐集 32 第四節 統計方法

REFERENCES

一、中文部份 吳靜吉,潘養源,丁興祥(1980),內外控取向與工作滿足工作績效之關係,政大學報,41,61-74。 林麗美(2010),文化智商高低攸關國家競爭力,Taiwan News國際財經&文化月刊,5,397。 林耀南,楊婉如(2008),多向度幽默感對自尊、工作倦怠與工作滿足之影響 - 以第一線服務人員為例,商管科技季刊,9(4),417 - 442。 翁婉靜(1988),工作績效對銷售人員工作滿足與離職傾向的干擾效果,私立大同工學院事業經營研究所未出版之碩士論文。 陳宏光(2002),員工工作投入、工作滿足與離職傾向相關因素之探討—以面對組織變革台鐵為例,國立中山大學人力資源管理研究所未出版之碩士論文。 曾信超,周宥均(2009),台南地區民營銀行從業人員工作滿足之調查研究,明新學報,35 (1),231 - 248。 楊世瑩(2009),SPSS統計分析即學即用,台北市:碁峰資訊。 蔣瑋琳(2005),空服員離職傾向分析—以C航空公司空服員為例,私立大同大學資訊經營學系未出版之碩士論文。 二、英文部份 Ali, N., & Baloch, Q. B. Predictors of Organizational Commitment and Turnover Intention of Medical Representatives (An Empirical Evidence of Pakistani Companies). Journal of Managerial Sciences, III, 2. Allen, N. J., & Meyer, J. P. (1990). The measurement and antecedents of affective, continuance and normative commitment to the organization. Journal of Occupational Psychology, 63(1), 1-18. Alon, I., & Higgins, J. M. (2005). Global leadership success through emotional and cultural intelligences. Business Horizons, 48, 501-512. Amsden, A. H., Tschang, T., & Goto, A. (2001). Do Foreign

Companies Conduct R&D in Developing Countries? A New Approach to Analyzing the Level of R&D, with an Analysis of Singapore. ADB Institute Working Paper Series, 14. Ang, S., Van Dyne, L., Koh, C., Ng, K. Y., Templer, K. J., Tay, C., & Chandrasekar, N. A. (2007). Cultural Intelligence: Its Measurement and Effects on Cultural Judgment and Decision Making, Cultural Adaptation and Task Performance. Management and Organization Review, 3(3), 335 – 371. Arnold, H. J., & Feldman, D. C.(1982). A Multivariate Analysis of the Determinants of Job Turmover. Joruani of Applied Psychology, 67,350-360. Caplan, R.D. et al. (1975). Job Demand and Worker Health, NIOSH Research Report. Carsten, J. M., & Spector, P. E. (1987). Unemployment, Job Satisfaction, and Employee Turnover: A Meta-analytic Test of the Muchinsky Model. Journal of Applied Psychology, 72, 374-381. Chan, K. W., Yim, C. K., & Lam, S. S. K. (2010). Is customer participation in value creation a double-edged sword? Evidence from professional financial service across cultures. Journal of Marketing, 74(May), 48-64. Chen, A. S. Y., Lin, Y. C., & Sawangpattanakul, A. (2010). The relationship between cultural intelligence and performance with the mediating effect of culture shock: A case from Philippine laborers in Taiwan. International Journal of Intercultural Relations, 35(2), 246-258. Cribbin, J. J. (1972). Effective Managerial Leadership, American Management Association, New York, Cronbach, L. J. (1951). Coefficient alpha and the internal structure of tests. Psychometrika, 16(3), 297-334. Dalton, D. R., Todor, W.D., & Krackhardt, D.M.(1982). Turnover overstated: The functional taxonomy. Academy of Management Review, 7(1), 117-123. Earley, P. C. (2002). Redefining Interactions Across Cultures And Organizations: Moving Forward With Cultural Intelligence, Research in Organizational Behavior, 24, 271-299. Earley, P. C., & Ang, S.(2003), Cultural intelligence: Individual interactions across cultures. Stanford, CA: Stanford University. Earley, P. C., & Mosakowski, E. (2004). Cultural Intelligence. Harvard Business Review, 139-146. Gupata, N., & Beehr, T. A. (1979). Job Stress & Employee Behaviors. Organizational Behavior and Human Performance, 23, 373-387. Guralnik. D. B. (1971). The Webster's New World Dictionary of the American Language. N. J. Prentice Hall. Hackman, J. R., & Oldham, G. R. (1975). Development of the Job Diagnostic Survey. Journal of Applied Psychology, 60, 67-76,159-170. Herzberg, F. B. (1966). Work and the nature of man. New York: World Publishing Co. Hoppock, R. (1935). Job Satisfaction. New York: Harper and Brothers Amo Press. Hwang, I. S., & Kuo, J. H. (2006). Effects of Job Satisfaction and Perceived Alternative Employment Opportunities on Turnover Intention — An Examination of Public Sector Organizations. The Journal of American Academy of Business, 8, 2, 254-259. Jackofsky, E. F. (1984). Turnover and job performance: An integrated process Model. Aacdemy of Management Review, 9, 24-83. Kalleberg, A. L. (1977). Work Value and Job Rewards, A Theory of Job Satisfaction. American Sociological Review, 42. Kawakubo, M. K. (1987). Perception of authority, control, and commitment in Japanese organizations. Dissertation Abstracts International, 49, 01-A. Lait, J., & Wallace, J. E. (2002). Stress at Work: A Study of Organizational-Professional Conflict and Unmet Expectations. Relations industrielles Industrial Relations, 57(3), 463-490. Lee, L.Y., & Sukoco, B. M. (2010). The effects of cultural intelligence on expatriate performance: the moderating effects of international experience. The International Journal of Human Resource Management, 21, 7, 963 – 981. Locke, E. A.(1976). The Nature and Consequences of Job Satisfaction. Handbook of Industrial and Organizational Psychology. Chicago: Rand-McNally. MacNab, B. R., & Worthley, R. (2010). Individual characteristics as predictors of cultural intelligence development: The relevance of self-efficacy. International Journal of Intercultural Relations. (In Press) Maria Teresa de la Garza Carranza, & Egri, C. P. (2010). Managerial Cultural Intelligence and Small Business in Canada. Management Revue, 21(3), 353-371. Meredith, D., Anisya, S. T., & Rodger, B. S. (2002). Predicting expatriate job satisfaction: the role of firm internationalization. Career Development International, 7 (1), 24-36. Miller, H. E., & Katerberg, R. (1979). Evaluation of the Mobley, and Hollingsworth Model and Employee Turnover, Journal of Applied Psychology, Mitchell, T. R. (1979), Organizational behavior, Annual Review of psychology, 30, 243-281. Mobley, W. H. (1977). Intermediate Linkages in the Relationship Between Job Satisfaction and Employee Turnover. Journal of Applied Psychology. Mobley, W. H., Horner, S. O. & Hollingsworth, A. T. (1978). An Evaluation of Precursors of Hospital Employee Turnover. Journal of Applied Psychology, 63(4), 408-414. Mowday, R. T., Porter, L. M., & Steers, R. M.(1982). Employee organization linkages: The psychology of commitment, absenteeeism, and turnover. New York: Academic Press. Naresh, K., Chong, T. F., & Pawan, B. (2001). Explaining employee turnover in an Asian context. Human Resource Management Journal, 11(1), 54-74. O 'Hara, B. S., Boles, J. S., & Johnston, M. W. (1991). The Influence of Personal Variables on Salesperson Selling Orientation. Journal of Personal Selling and Sales Management, 11(1), 61-67. Peterson Brooks (2004). Cultural Intelligence. Andrew Nurnberg Associates International Ltd. Porter, L. W. & Lawler, E. E. (1968). Managerial Attitude & Performance. Illinois: Homewood. Porter, L. W. & Steers, R. M. (1973). Organizational, Work, and Personal Factors in Employee Turnover and Absenteeism. Psychological Bulletin, 80, 151-176. Porter, L. W., Steers, R. N., Mowday, R. T., & Boulian, P. V. (1974). Organizational commitment, job satisfaction, and turnover among psychiatric patients. Journal of Applied Psychology, 59, 603-609. Price, J. L. (1977). The Study of Turnover. Ames: The Iowa State University Press. Price, J. L., & Mueller, C. W. (1981). A Casual Model of Turnover for Nureses. Academy of Management Journal, 24(3), 543-556. Rabinowitz, S. L., Hall, D. T. (1977). Organizational Research on Job Involvement, Psychological Bulletin, 41, 574-599. Ramalu, S. S., Rose, R. C., Kumar, N., & Uli, J. (2010). Doing Business In Global Arena: An Examination Of The Relationship Between Cultural Intelligence And Cross-Cultural Adjustment. Asian Academy of Management Journal, 15(1), 79 – 97. Reddy, P. (2000). Globalization of Corporation R & D:Implications for Innovation Systems in Host Country. London, Routledge. Reyes, P. (1990). Teachers and their workplace:commitment, performance, and productivity. California:Sage publication. Robbins, S. P. (1996). Organizational Behavior, 7th. Englewood Cliffs, NJ, Prentice-Hall. Roderick, I. D., & Stephen, D. J.(2000). Job Performance and Voluntary Turnover: An Examination of Linearity, Curvilinearity, and the Moderators of Time Unemployment Rate, and Perceiver Ease of Movement Using Event .History Analysis. Academy of Management Proceedings, 1-7. Sailer, N. R., Schlactor, J., & Edwards, R. (1982). Stress: Causes, Consequences, and Coping Strategies. Personnel, July-August, 35-48. Scott, R. C. (1975). Productivity Improvement through better Management of Human Resources. Cost

and Management, 49(1), 14-24. Seashore, S. E., & Taber, T. D. (1975). Job satisfaction and their correlations. American Behavioral Scientist, 18(3), 333-368. Smith, P. C., Kendall, L. M., & Hulin, C. L. (1969). The Measurement of Satisfaction in Work and Retirement. Chicago: Rand McNally. Tett, R. P., & Meyer, J. P. (1993). Job Satisfaction, Organization Commitment, Turnover Intention, and Turnover: Path Analyses Based on Meta-Analytic Findings. Personal Psychology, 40, 259-291. Vroom, V. H. (1962). Ego-Involvement, Job Satisfaction, And Job Performance. Personnel Psychology, 15, 159-177. Vroom, V. H. (1964). Work and motivation. New York: John Wiley & Sons. Weiss, D. J., Davis, R. V., England, G. W., & Lofquist, L. H. (1967). Manual for the Minnesota Satisfaction Questionmaire, Minneapolis: University of Minnesota. Industrial Relations Center.